



STEPHANIE  
RAWLINGS-BLAKE  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



Robert Maloney  
Director

# LEPC General Meeting

Wednesday, November 10, 2010

8:00AM – 12:00PM

**2010 Emergency Preparedness & Hazmat Response  
Conference**

**Hyatt Regency Baltimore**

Special presentation on “How to plan for Workplace Violence”  
TODAY from 1:30PM- 3:30PM

# LEPC Meeting Agenda

8:00 – 9:15 Sign-in, Networking, Breakfast

9:15 – 9:20 Welcome

- Call to Order
  - Welcoming Remarks
  - Adoption of Prior Meeting Minutes
  - Announcements
- 
- Mr. Robert Maloney, Baltimore City LEPC Chairman

# LEPC Meeting Agenda

- 9:20-9:40 Government Report
- 9:40- 9:55 Businesses Report
- 9:55- 10:10 Planning Report
- 10:10- 10:20 Citizens and Community Report
- 10:20- 10:35 META Leadership
- 10:35-10:50 BREAK
- 10:50 -11:45 Presentation and Panel Discussion



**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

**CITY OF BALTIMORE**  
**LEPC**  
**LOCAL EMERGENCY  
PLANNING COMMITTEE**



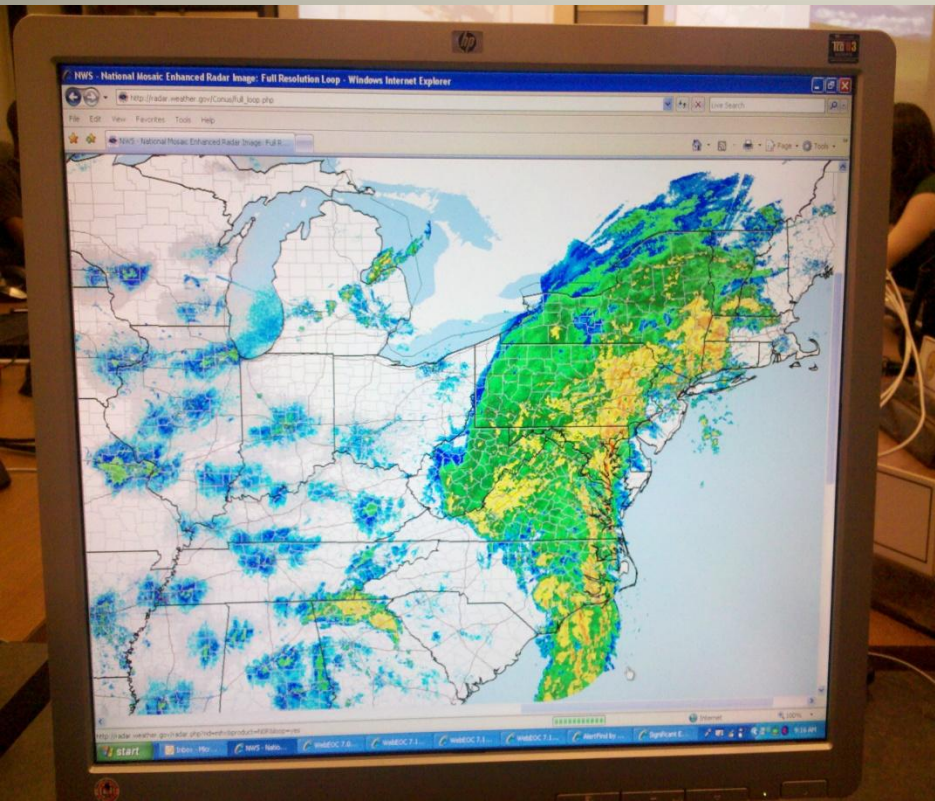
**Robert Maloney**  
Director

# Government Report



# Government Report

- Tier II Reporting Update & City Incidents and Events
  - Lt. Sheri Luck, Mayor's Office of Emergency Management



# Tier II Reports

- Tier II is an Emergency and Hazardous Chemical Inventory that was developed by the Environmental Protection Agency (EPA) and National Oceanic Atmospheric Administration (NOAA). The purpose of the Tier II is for facilities to enter and submit hazardous substances, Emergency Planning and Community Right to know Act (EPCRA).
- Superfund Amendments and Reauthorization Act (SARA Title III) that all facilities that have hazardous materials must report them to the proper agencies. Hazardous substances reported are all substances for which Occupational Safety and Health Administration (OSHA) requires a Material Safety Data Sheet (MSDS).

# Tier II continued

- Tier II reports are sent to State Emergency Response Commissions (SERCs), Local Emergency Planning Committees (LEPCs) Baltimore City's Hazardous Materials (Haz-Mat) Office, and or Fire Departments. Office of Emergency Management (OEM) has filed these reports in case of a need to know and assist the Fire Department with the correct information.
- Tier II reports are due on March 1 of every year.

# Tier II Contacts

- MDE - Region 3
- Delaware, District of Columbia, Maryland, Pennsylvania, Virginia and West Virginia
- 
- Contact: Ms. Patricia Williams
- 410-537-3800
- [pwilliams@mde.state.md.us](mailto:pwilliams@mde.state.md.us)
- website: <http://www.mde.state.md.us>
- 
- LEPC contact:
- Lt. Sheri Luck, OEM
- 410-396-6188
- [Sheri.luck@baltimorecity.gov](mailto:Sheri.luck@baltimorecity.gov)
- 
- Fire Department contact:
- Chief Mark Wagner
- 410-396-9982
- [Mark.wagner@baltimorecity.gov](mailto:Mark.wagner@baltimorecity.gov)
- 
- 
- Google: EPA.GOV

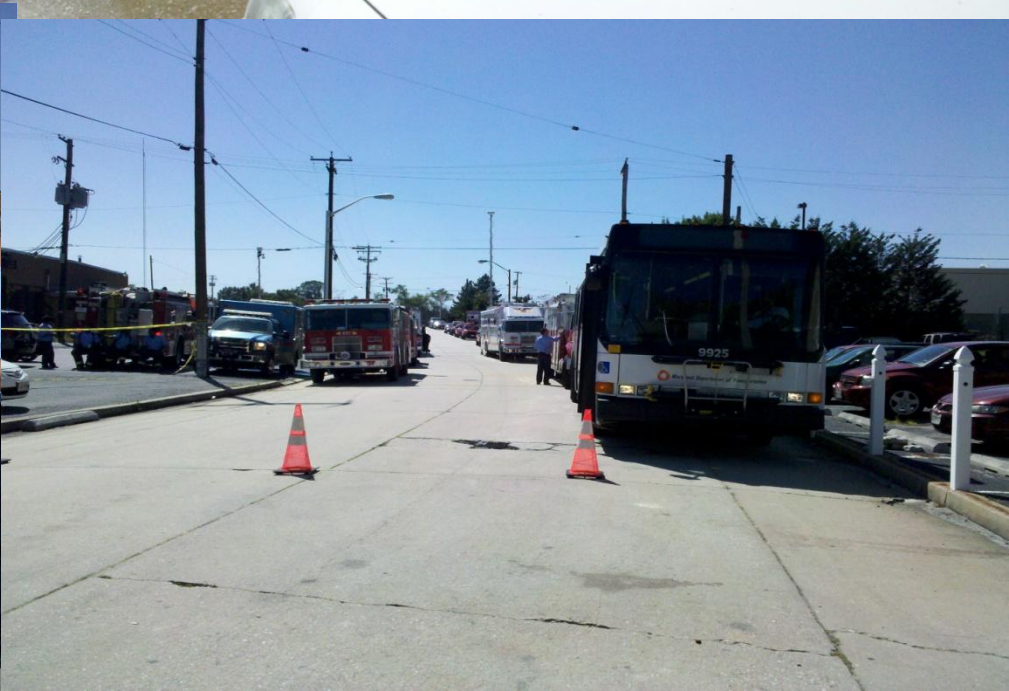
# Significant Incidents and Events

- 8/5/10 – CSX train derailment
- 8/10/10 – Fells Point apartment fire (B&B, and Hotel)
- 8/12/10 – Flooding (sewage)
- 8/31/10 – Hurricane Earl
- 9/7/10 – 2<sup>nd</sup> Alarm fire with assisted living evacuation
- 9/8/10 – two 4 alarm fires and a 2<sup>nd</sup> alarm fire
- 9/8/10 – Hazmat with spill
- 9/16/10 – John Hopkins Hospital shooter
- 10/05/10 – Restaurant Fire, Harbor East















# Government Report

- Baltimore Area Emergency Training and Exercises
  - Mr. Scott Brillman, Mayor's Office of Emergency Management



# Exercise Overview

**Exercise Name**

Baltimore Anthrax Response Exercise Series (ARES) TTX

**Date**

August 5<sup>th</sup>, 2010

**Duration**

7 Hours

**Location**

Holiday Inn Baltimore-Inner Harbor

**Exercise Planning Team**

The planning team included representatives from DHS/FEMA Region III, DHS/OHA, the Centers for Disease Control and Prevention (CDC), the State of Maryland (MD), and Baltimore City

# Baltimore Anthrax Response Exercise

- The Anthrax Response TTX was conducted as part of a series of exercises sponsored by DHS. The TTX provided the opportunity to assess target capabilities associated with the response to a biological threat and to improve the management of the public health response to an anthrax incident.
- The exercise brought together Federal, regional, State, local, and private-sector stake holders to discuss response to a hypothetical scenario involving the release of anthrax.
- **Exercise Objectives:**
  - Emergency Public Information and Warning
  - Incident Management
  - Critical Resource Logistics and Supplies Distribution
  - Medical Supplies Management and Distribution
  - Mass Prophylaxis

# BDS Exercise

- **Exercise Name**
  - Baltimore Biohazard Detection System response Full-Scale Exercise
- **Date**
  - September 19<sup>th</sup>, 2010
- **Duration**
  - 3 hours
- **Location**
  - USPS Facility/ BCHD Headquarters
- **Sponsors**
  - DHS, Centers for Disease Control and Prevention (CDC)

# BDS Exercise

- The BDS exercise was developed to test protocol for a multi agency response to a BDS alarm at the US Postal Facility in Baltimore City.
- Exercise Objectives:
  1. Evaluate first responders ability to activate Unified Command during an anthrax incident in accordance with existing Standard Operating Procedures (SOPs)
  2. Evaluate BDS response agency communication following a BDS alarm
  3. Evaluate the City's ability to provide post-exposure prophylaxis to all potentially exposed USPS workers and first responders
  4. Demonstrate the City's ability to provide "damp" decontamination to exposed individuals following a BDS alarm.

# Additional Exercises

- **Operation Rescue Above**, MTA, UMMC, MD General, BCFD,
- **Free-state**, UMMC, BCFD, MSP
- **Table top**, University of Maryland, Baltimore Police Drill





# Vigilant Guard

- Vigilant Guard was an exercise sponsored by the National Guard with the goal of improving command and control and operational relationship with local partners.
- Exercise took place November 5<sup>th</sup>-7<sup>th</sup> @ the Fire Academy and SOC/USAR training site focusing on four operational areas with four operational periods
  - Emergency Medical Service
  - Hazardous materials response
  - Technical rescue/USAR
  - Command and control



# Scenario

- An explosion occurs at a chemical facility within Baltimore City-north of the inner harbor
- The explosion collapses part of a chemical production/storage facility and an adjacent corporate building, trapping 200-300 personnel in the facility.
- Winds push a toxic plume across residential areas and the Port of Baltimore
- Local Fire and Hazmat response from Baltimore City. Regional County assets will be overwhelmed and will request National Guard assistance
- Facilities CERFP (Chemical Enhanced Response Force Package) mass decontamination mission assignment





# National Guard Participation

## WV NG

- CERFP
- JISCC
- 35 CST

## PA NG

- CERFP
- JISCC

## DC NG

- JISCC
- 33 CST

## DE NG

- 166<sup>th</sup> Communication flight
- 193<sup>rd</sup> RTI (JISCC)
- 142<sup>nd</sup> Airlift Squadron
- 142<sup>nd</sup> Aero medical Evacuation Squadron
- 166<sup>th</sup> Medical Group (MASF)
- 33 CST

## MDNG

### **MDARNG:**

- HQ 58<sup>th</sup> TC.JTF- 90 PAX
- IRF- 125 PAX
- CST-22 PAX
- JISCC- 6 PAX
- JFHQ (JOC)- 25 PAX

### **MDANG:**

- 175 Wing/JRSOI Team- 140 PAX
- NWS- PAX

## MDDF:

- Engineers- 10 PAX
- Chaplain Support Team- 2 PAX
- Medical- 7 PAX
- SIMCELL- 7 PAX
- JOC- 4 PAX



# Local/ State Participants

- Baltimore Area Regional Partners
- Baltimore City Fire
- Baltimore City Police
- Dept. of Public Works
- Dept. of Transportation
- USAR- TF-2
- MEMA
- MIEMSS
- Baltimore Health Department
- Baltimore Regional Incident Management Team
- Mayor's Office of Emergency Management



# Aerial Photos (from A-10's)





























# Government Report

- Law Enforcement/Homeland Security Intel
  - Lt. Rodney Giacomelli , Baltimore City Police Department



# Government Report

- MTA Terrorism Exercise
  - Mr. J.J Lynott, Fire and Life Safety Officer, Maryland Transit Administration







# Government Reports

- Other Government reports from LEPC Members



**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



**Robert Maloney**  
Director

# BUSINESSES REPORT

**A**  
**PUBLIC-PRIVATE**  
**PARTNERSHIP**  
**In Emergency Preparedness**



November 10, 2010  
**Ms. Michelle Lacey, Mayor's Office of  
Emergency Management**



# What is the CEAS?

## **CEAS, Corporate Emergency Access System**

- **Credentialing Program that gives “card-holding” key employees, within the City, access to their businesses during emergencies.**



# Why did we start this?

- Business partners in the community heard about CEAS in other cities
- They approached our office with the idea
- Formed a partnership to develop a program for Baltimore City
- Co-Sponsored by the Downtown Partnership of Baltimore and Association of Contingency Planners, Central Maryland Chapter

# Primary Goal

Establish credibility and  
Expedite access

of critical business employees past a  
police line for the purposes of  
business continuity and recovery,  
and restoring critical infrastructure.

# Objectives

- Quickly establish the credibility of private sector employees wanting access
- Expedite their travel and access during an event
- Ensure the survival of critical infrastructure
- Reduce the socio-economic impact of a disaster
- The key- accomplish the above by pre-enrolling businesses in CEAS prior to an emergency event



# Why Does the Private Sector need an Access Control System?

- 85% of the Nation's critical infrastructure is owned by the private sector
- Lessons Learned From Previous Events
  - Historically, discretionary and uneven access
  - Ad hoc credentialing was labor intensive, costly and time consuming
  - Critical infrastructure recovery suffered

# Benefits to Business

- Rescue vaulted assets, vital records
- Power down networks, mainframes & servers.
- Retrieve laptops, servers.
- Move key resources and personnel.
- Access damage, begin restoration
- Restore critical operations and customer services.
- Avoid severe financial loss and loss of customers.

# Benefits to Baltimore City

- Helps speed City's recovery by having vital lifelines in place once restrictions are lifted
- Speeds recovery of privately owned, public infrastructure
- Limits the long term financial impact and tax loss to the local economy by making business more resilient
- Provides a unique tool for controlling reentry
- NO COST



# Why Pre-Enroll?



- helps police conduct rapid verification
- CEAS cards are highly resistance to unauthorized duplication
- Fosters corporate pre-planning
- Allows the City to better plan for a controlled, phased-in re-entry to an evacuated area

# Where is CEAS?

## Active Programs

- Buffalo, NY
- Erie Co. NY
- Boston, MA
- Cambridge, MA
- New York, NY
- Nassau Co. NY
- Suffolk Co. NY
- Philadelphia, PA
- Stamford, CT
- State of New Jersey

## Newest Programs:

**Chester Co. PA**

**Baltimore, MD**

## Programs Under Development

- Rockland Co. NY
- Westchester Co. NY
- Milwaukee, WI

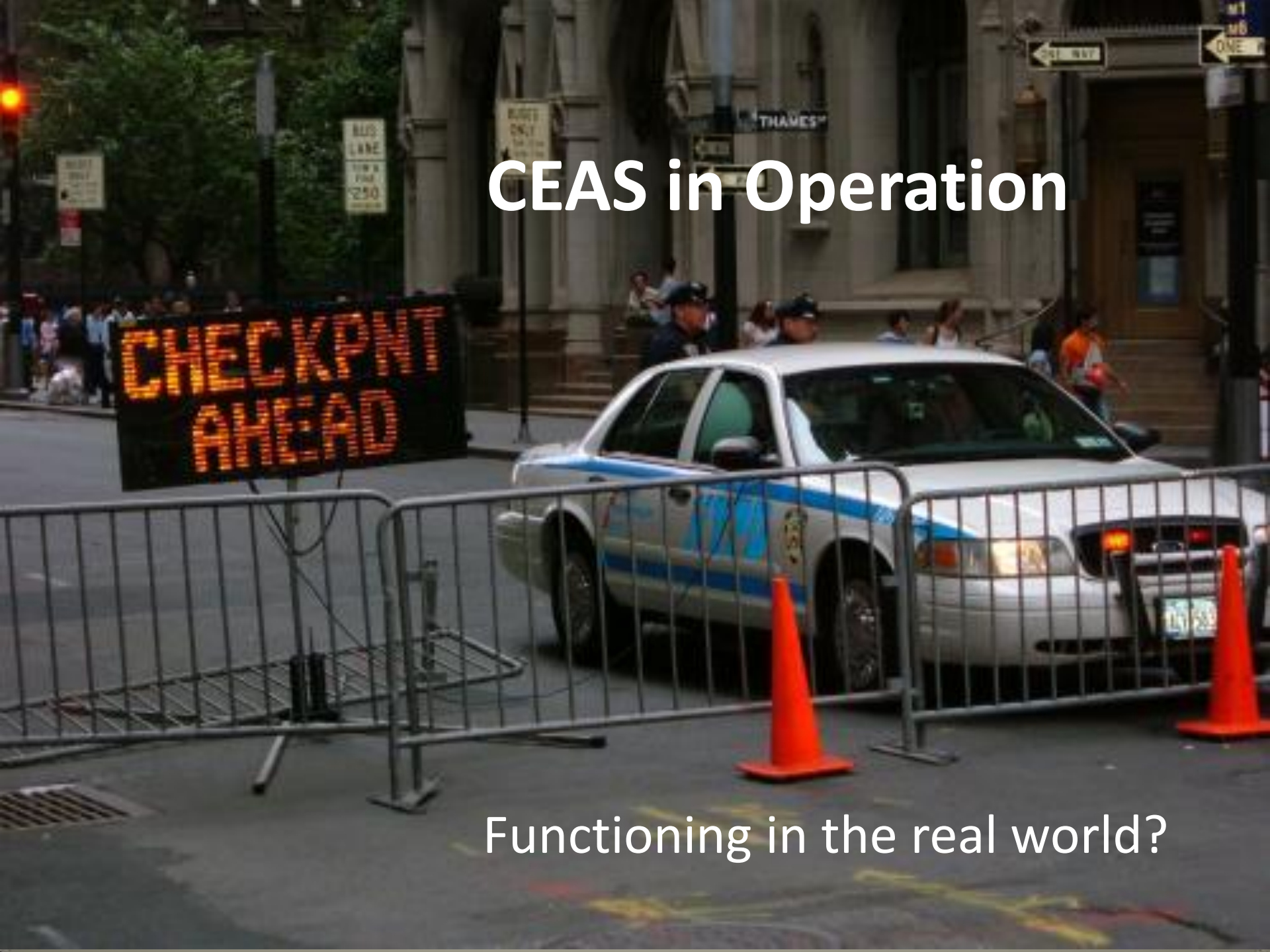
# Where is CEAS in Baltimore?

• Parkway Corporation	1 Card
• SNBL Clinical Pharmacology	13
• Ernst & Young, LLP	15
• T. Rowe Price	50
• LPC Commercial Services	8
• Rhodia Inc.	10
• Shapiro Sher Guinot & Sandler, P.A.	9
• Deutsche Bank	11
• Downtown Partnership of Baltimore	5
• M&T Bank Corporation	4
• Legg Mason	7
• Ober, Kaler, Grimes & Shriver	6
• Edgewebhosting, Inc	6

<b>Total Enrollees</b>	<b>145</b>
------------------------	------------

<b>Total Pending Applications</b>	<b>12</b>
-----------------------------------	-----------

# CEAS in Operation



Functioning in the real world?



# The CEAS Standard Card

Designed to provide a positive, verifiable credential that identifies the carrier as an “essential” business employee.

\$50 – 2 year expiration



Access Level

Gradient Coloring

Industry Affiliation

Organizational Name

Expiration Date

Access Location

Regional Seal

Holographic  
Laminate

(not shown)

# More Information



Web:  
[www.bnetinc.org](http://www.bnetinc.org)



Web:  
[www.ceas.com](http://www.ceas.com)



Web:  
[www.baltimorecity.gov/emergency](http://www.baltimorecity.gov/emergency)

# Businesses Report

- South Baltimore Industrial Mutual Aid Plan(SBIMAP)
  - Mr. Craig Owen, Delta Chemical, SPIMAP President





# Businesses Report

- University of Maryland Medical Center Disaster Exercise Report
  - Mr. Jim Chang, UMMC, Director of Safety and Environmental Health





# Free State Response 2010

Jim Chang, CIH

Director of Safety and Environmental  
Health

University of Maryland Medical Center

# Free State Response - History

- Multi-disciplinary emergency response exercises involving both the community and the medical center
- UMMC's commitment to the community



# Free State Response - 2010

- UMMC's greatest vulnerability was a helicopter mishap
  - 2<sup>nd</sup> busiest private helipad in the country
  - 8,000 admissions per year, 30% come by air
  - Little margin for error
- Exercise was to test our incident management plan
  - Notification
  - In-service educational opportunity for first in BCFD units
  - Alternate LZ



# Outcomes

- Identified areas for improvement
  - Internal communications
  - Exercise execution
- Validated IRP and ALZ concept
- Benefit for Baltimore
  - Continued joint planning and preparation
  - Operating procedures and safeguards developed for Trauma can be applicable anywhere
  - Weather station and directory



# Businesses Report

- University of Maryland Disaster Exercise
  - Colonel Milland Reed, Assistant Director, U of M Baltimore Police



University of Maryland Baltimore  
Police Force







**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

**CITY OF BALTIMORE**  
**LEPC**  
**LOCAL EMERGENCY  
PLANNING COMMITTEE**



**Robert Maloney**  
Director

# PLANNING

# Planning

- “Updates to the Baltimore City Floodplain Map and All Hazards Plan”
  - Mr. Ken Hranicky, Baltimore City Department of Planning





**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



**Robert Maloney**  
Director

# Citizens and Community Report



# Citizens and Community Report

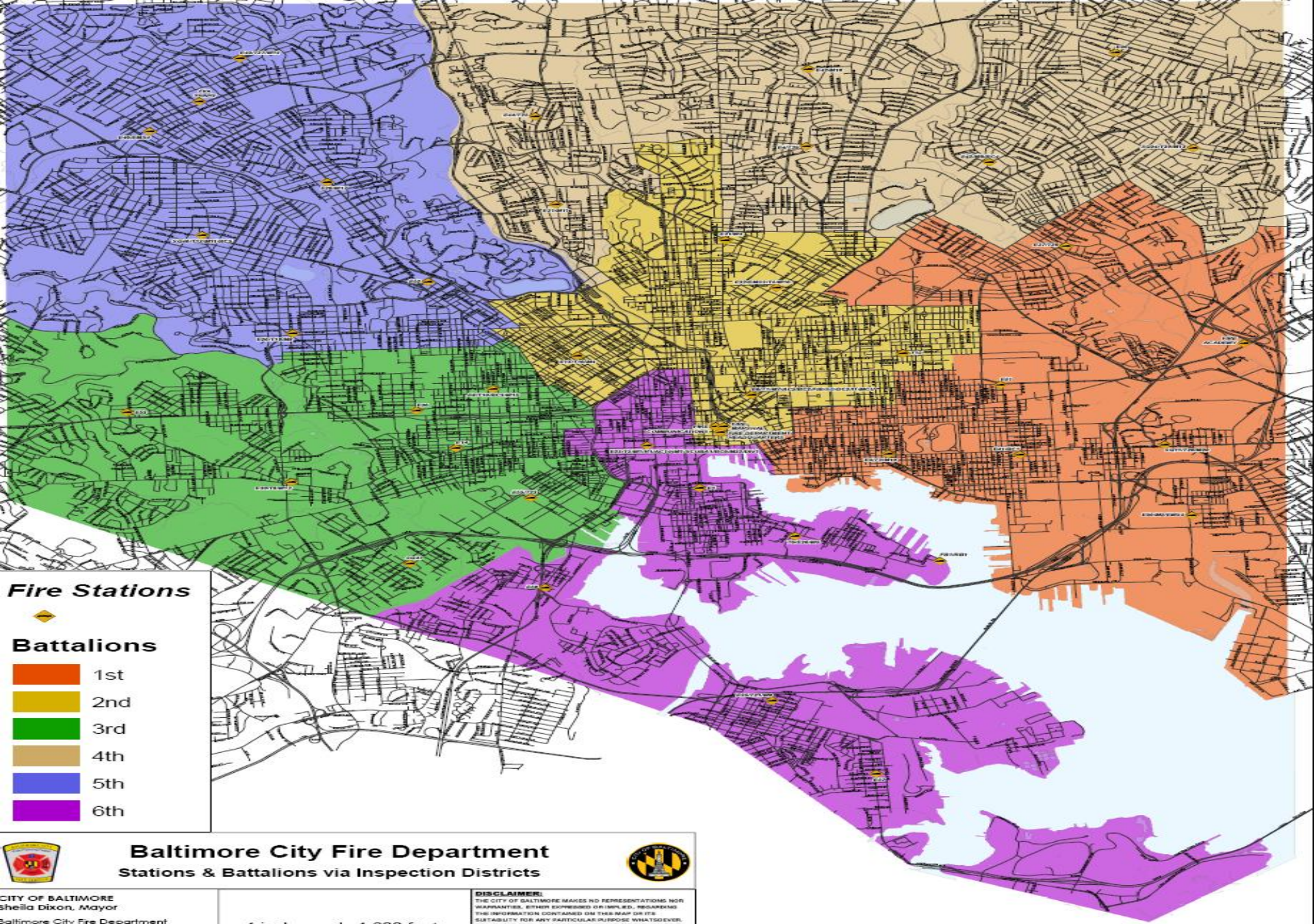
- CERT Baltimore Reorganization Initiative
  - Ms. Michelle Lacey, Mayor's Office of Emergency Management



# CERT Update

- CERT has expanded from 5 to 20 teams in two years: 300+ members throughout Baltimore City
  - Remarkable growth/management challenge
  - MOEM priority to Decentralize and apportion CERT per Battalion Reps
- 
- 1<sup>st</sup> Battalion- Nowlan
  - 2<sup>nd</sup> Battalion- Errett
  - 3<sup>rd</sup> Battalion- Luck
  - 4<sup>th</sup> Battalion- Brown
  - 5<sup>th</sup> Battalion- Brillman
  - 6<sup>th</sup> Battalion- Brillman





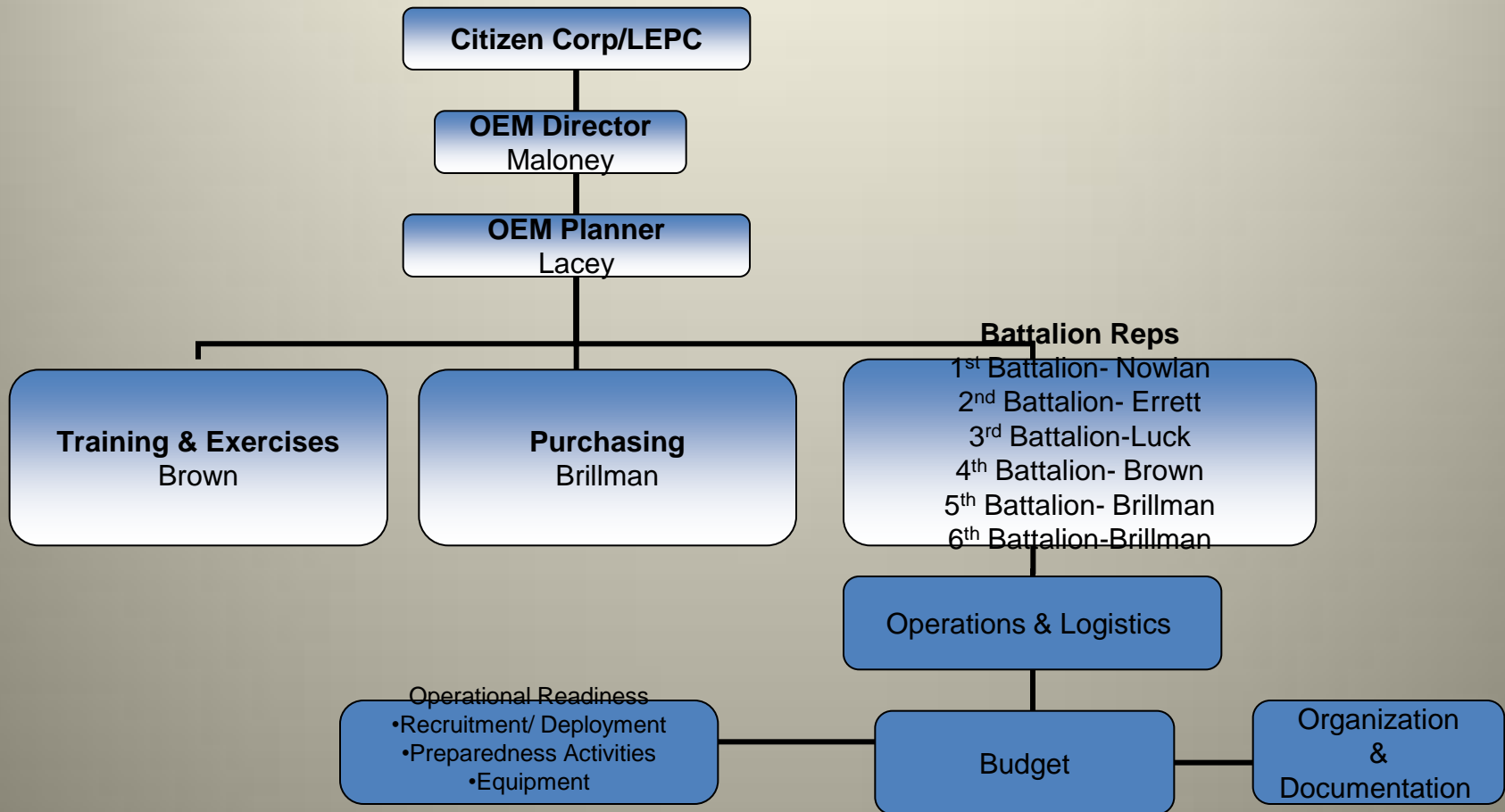
CITY OF BALTIMORE  
Sheila Dixon, Mayor

Baltimore City Fire Department  
James S. Clark, Chief





# CERT Organizational Chart



# CERT Goal

- **Increase Operational Readiness by incorporating CERT more efficiently, effectively and more frequently into Emergency scenarios.**
- Objective: Need Gap Identified
  - East Baltimore
    - 1 Team
  - West Baltimore
    - 1 Team

# Resources

- **Website-** New CERT Central, Domain change
  - Member access, training schedules, credentialing, email and text capabilities
    - Build status
- **Funding-** SHSP
  - Continued funding commitment
- **Johns Hopkins Phase Interns-** October- May 2011
  - C.P. Hsia
  - Rachel Schulman
  - To assist with Policy
- **Office of Neighborhoods**
- **Team Leaders and CERT Members!!!**



# Timeline

- January 8-9, 2010: Quarterly Training, Fire Academy- Tentative
- February 14, 2010: Quarterly CERT Meeting- Tentative

# Mt. Winans CERT



- Last Month Neighborhood kids reached over 200 homes
- Handed out Preparedness Materials and talked to neighbors about having a preparedness plan!
- Recruited for the CERT team!
- Janette Wheeler- Team Leader

# Citizens and Community Report

- Mayor's Office of Neighborhoods
  - Mr. Kevin Cleary, Acting Director, Mayor's Office





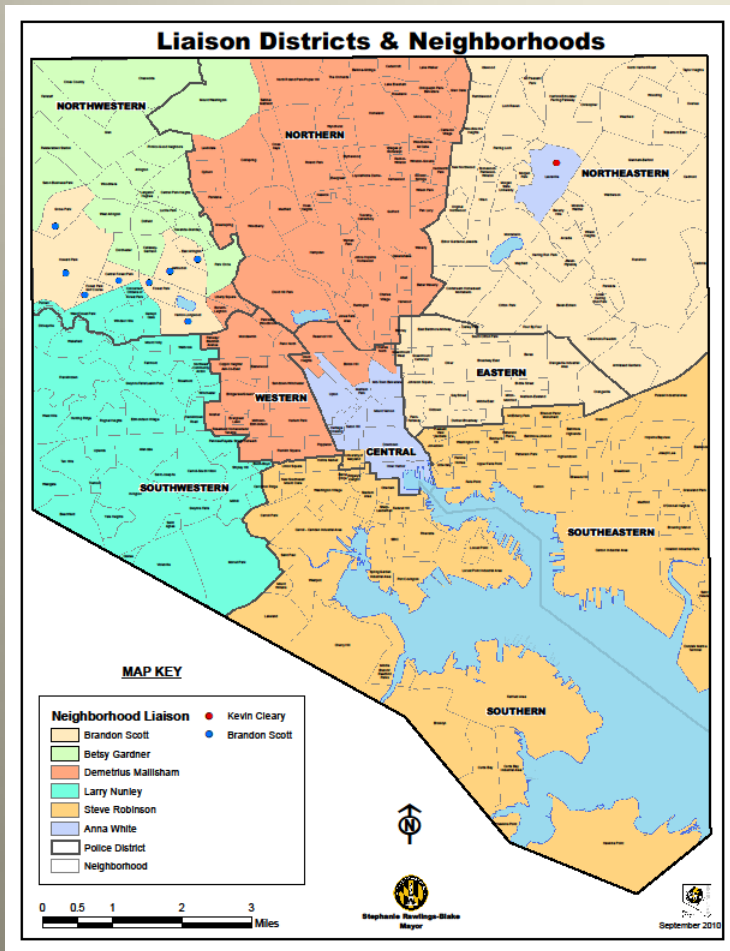


**Stephanie Rawlings-Blake**  
**Mayor**

## **Mayor's Office of Neighborhoods Mission**

To ensure that city government is an effective partner with residents and community leaders to improve their quality of life and to strengthen our neighborhoods. This is achieved through government-led initiatives and coordinated interagency responses to community needs and concerns.

# Mayor's Office of Neighborhoods



- Six neighborhood liaisons assigned using police district boundaries, plus
- Faith-based, Hispanic, Korean, a Liaison to Eastern European & French-speaking African communities
- Communications director

# Mayor's Office of Neighborhoods

February 2010





# Mayor's Office of Neighborhoods

- Mobilizing neighborhood-based resources to reduce strain on police, fire & ambulance
  - Contacting neigh. leaders for assessment & assistance in contacting shut-ins and vulnerable neighbors
- Staging & staffing visits by Mayor to reassure public of a return to normalcy and to direct citizen efforts
  - Digging out a fire hydrant
  - Digging out an ice wall at school between sidewalk and street



**Stephanie Rawlings-Blake**  
**Mayor**

## **Mayor's Office of Neighborhoods**

Kevin Cleary, Acting Director

Room 230 City Hall, 200 North Holliday Street

Baltimore, Maryland 21202

410 396-4735

410 818-8483 (cell)

[kevin.cleary@baltimorecity.gov](mailto:kevin.cleary@baltimorecity.gov)

# Citizens and Community Reports

- Other reports from Citizens or Communities from the LEPC



**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



**Robert Maloney**  
Director

# META Leadership



# META Leadership

- Johns Hopkins Shooter and META Leadership
  - Mr. Howard Gwon, Johns Hopkins Medicine Emergency Management





**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



**Robert Maloney**  
Director

# BREAK

## 10:30 – 10:50



**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



**Robert Maloney**  
Director

Presentation / Panel / Discussion

# Johns Hopkins Shooter Incident









# September 16, 2010



Baltimore Sun photo by Kenneth K. Lam

# September 16, 2010

- **11:10 a.m.:** The adult son of a Johns Hopkins patient is briefed by a physician outside Room 873 of the Nelson building on the condition of his mother. The man removes a semiautomatic handgun from his waistband and fires a single gunshot, police say, striking the doctor in his lower chest/upper abdomen.

The man is seen running into the room and brandishing the handgun in the direction of his mother, who was confined to the bed.

- **11:15 a.m.:** Hopkins authorities send out an emergency advisory, lock down portions of the Nelson building and evacuate other sections. Police begin shutting down the portion of the hospital campus bordered by Broadway and East Monument and North Wolfe streets.
- **11:21 a.m.:** Police report over scanner that someone may have been shot inside Hopkins Hospital. Officers asking for supervisors, officers on roof.

- **11:35 a.m.:** Hopkins personnel report flood of police cars. Police, fire, FBI and SWAT teams are on the scene.
- **11:37 a.m.:** Police push people back from 600 block of Wolfe Street. Helicopter reported circling above.
- **11:45 a.m.:** A physician at Hopkins has been shot and is in critical condition, police confirm. The suspect has barricaded himself on the eighth floor. Snipers take up positions outside the hospital.
- **12:23 p.m.:** Despite some media reports that the shooter has been "subdued," police say the suspect is still not in custody
- **1:30 p.m.:** Hopkins tweets that the situation on Nelson 8 is controlled and business for the rest of the rest of the hospital should continue normally
- **1:30 p.m.:** Police report the SWAT team has determined that the suspect is down on the floor inside an eighth-floor room suffering from an apparent gunshot wound and his mother is unresponsive in her bed.

- **1:53 p.m.:** Police spokesman Anthony Guglielmi says the shooter is dead.
- **1:53 p.m.:** Police tweet that the situation has "ended" and that the suspect was not shot by police. Police describe incident as a possible murder-suicide.
- **2:44 p.m.:** Activity inside hospital is reported as normal.
- **3:00 p.m.:** Mayor Stephanie Rawlings-Black and Police Commissioner Frederick H. Bealefeld III brief news media.
- **3:50 p.m.:** Suspect identified as Warren Davis, 50.
- **4:35 p.m.:** Police say suspect might have used an alias.
- **4:45 p.m.:** Police identify suspect as Paul Warren Pardus of Arlington, Va. The original name given was an alias, police said.
- Sources: Baltimore City Police Department and Johns Hopkins twitter feeds; Baltimore Sun staff





STEPHANIE  
RAWLINGS-BLAKE  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



Robert Maloney  
Director

- Closing Remarks and Adjourn
  - Director Robert Maloney, LEPC Chairman
- Special presentation on “How to plan for Workplace Violence”
  - After Lunch! 1:30PM – 3:30 PM



**STEPHANIE  
RAWLINGS-BLAKE**  
MAYOR

CITY OF BALTIMORE  
**LEPC**  
LOCAL EMERGENCY  
PLANNING COMMITTEE



**Robert Maloney**  
Director

Thank You!!

Next General LEPC Meeting  
**February 2011**

Visit Us and Spread the Word!

<http://www.baltimorecity.gov/emergency/lepc.php>